INVESTMENT POLICY

Brookline-Newfane Joint Contract School Board

POLICY

It is the policy of the Brookline-Newfane Joint Contract School Board (the Board) that moneys received by the treasurer on behalf of the Brookline School District, Newfane School District and NewBrook Elementary School may be invested and reinvested by the treasurer. The purpose of this Investment Policy is to establish the investment objectives, standards of investing prudence, eligible investments and transactions, internal controls, reporting requirements, and safekeeping and custodial procedures necessary for the proper management and investment of the funds of Brookline School District, Newfane School District and NewBrook Elementary School. All three entities are referred to as "the Schools."

OBJECTIVES

The primary objectives in priority order of investment of the funds of the Board shall be safety, liquidity, yield, and local investment:

Safety

Safety of principal shall be the foremost objective of the schools' funds. Investments will be undertaken so as to ensure the preservation of capital in the overall portfolios. The objective will be to mitigate credit risk (the risk of loss due to the failure of the security) and interest rate risk (the risk that the market value of securities in the portfolios will fall due to changes in market interest rates). Credit risk will be minimized by diversifying the schools' investment portfolios so that the impact of potential losses from any one type of investment will be minimized. Interest rate risk will be minimized by investing operating funds primarily in shorter term securities, money market mutual funds, or similar investment pools, collateralized bank products, and limiting the average maturity of the Schools' investment portfolios.

Liquidity

The Schools' investment portfolios will remain sufficiently liquid to meet all reasonably anticipated operating requirements. This will be accomplished by structuring the portfolio so that investments mature concurrent with cash needs to meet anticipated demands. The portfolios will consist primarily of securities with active secondary or resale markets. A portion of the portfolios may be placed in money market mutual funds to ensure liquidity for short-term funds.

Yield

The investment portfolios will be designed to attain a market rate of return throughout budget and economic cycles, taking into account the investment risk constraints and liquidity needs. Return on investment is of secondary importance compared to the safety and liquidity objectives described above. The core of investments will be limited to relatively low-risk securities in anticipation of earning a fair return relative to the risk being assumed. Yield is of secondary importance compared to safety and liquidity objectives.

Local Investment

Where possible, funds may be invested for the betterment of the local economy. The Board may accept a proposal from an eligible institution that provides for a reduced rate of interest, provided that such institution documents the use of deposited funds for community development projects. Local investment is of tertiary importance compared to the safety, liquidity, and yield objectives described above.

POOLING

Except where prohibited by law, cash and reserve balances from all funds will be consolidated to maximize investment earnings and to increase efficiencies with regard to investment pricing, safekeeping, and administration. Investment income will be allocated to various funds based on their respective participation and in accordance with generally accepted accounting principles.

STANDARD OF CARE

The standard of care to be used by the treasurer shall be the prudent person standard and shall be applied in the context of managing an overall portfolio. Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion, and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived.

CONFLICTS OF INTEREST

The treasurer shall refrain from personal business activity that could conflict with the proper execution and management of the Schools' investments or that could impair their ability to make impartial decisions. They shall disclose any material interests in financial institutions with which the Schools' conduct business, and further disclose any personal financial or investment positions that could be related to the performance of the Schools' investments. The treasurer shall refrain from undertaking personal investment transactions with the same individual with whom business is conducted on behalf of the Schools.

INTERNAL CONTROLS

The treasurer will establish a system of internal controls, which shall be documented in writing to prevent the loss of invested funds arising from fraud, employee error, misrepresentation by third parties, unanticipated changes in financial markets, or imprudent actions by employees and officers of the Schools.

AUTHORIZED INVESTMENTS AND INSTITUTIONS. Public deposits shall only be made in qualified public depositories as established by Vermont law. All financial institutions and broker/dealers who desire to become qualified for investment transactions with the Schools must supply the following as appropriate:

- 1. Audited financial statements demonstrating compliance with state and federal capital adequacy guidelines;
- 2. Proof of National Association of Securities Dealers (NASD) certification;
- 3. Proof of state registration;
- 4. Certification of having read and understood and agreeing to comply with the Schools' investment policies; and
- 5. Evidence of adequate insurance coverage.

The treasurer will conduct an annual review of the financial condition and registration of all qualified financial institutions and broker/dealers.

The following investments will be permitted under this policy:

- 1. U.S. Treasury obligations which carry the full faith and credit guarantee of the United States Government and are considered to be the most secure instruments available;
- 2. U.S. government agency and instrumentality obligations that have a liquid market with a readily determinable market value;
- 3. Certificates of deposit and other evidences of deposit at financial institutions;

- 4. Bankers acceptances;
- 5. Commercial paper, rated in the highest tier (e.g., A-1, P-1, F-1, D-1 or higher) by a nationally recognized rating agency;
- 6. Investment grade obligations of state and local governments and public authorities;
- 7. Repurchase agreements whose underlying purchased securities consist of the aforementioned instruments;
- 8. Money market mutual funds regulated by the Securities and Exchange Commission and whose portfolios consist only of dollar-denominated securities; and
- 9. Local government investment pools, either state-administered or developed through joint powers statutes, and other intergovernmental agreement legislation.

COLLATERALIZATION

Collateralization is required for deposits exceeding FDIC coverage. Collateralization using obligations guaranteed by the full faith and credit of a Vermont municipality, the State of Vermont, and/or the United States Government will be required on certificates of deposit. Investments in US Government sponsored entities such as the Federal Home Loan Mortgage Corporation (Freddie Mac) or the Federal National Mortgage Association (Fannie Mae) are acceptable forms of Collateralization. The current market value of the applicable collateral will at all times be no less than 102% of the sum of principal plus accrued interest of the certificates of deposit or the money market accounts secured by the collateral. Collateral will be for the benefit of the Schools and Schools shall maintain a current custodial agreement. Evidence of security evaluation must be supplied to, and retained by, the Schools.

SAFEKEEPING AND CUSTODY

All trades of marketable securities will be executed by delivery vs. payment (DVP) to ensure that securities are deposited in an eligible financial institution prior to the release of funds. Securities will be held by an independent third-party custodian selected by the treasurer as evidenced by safekeeping receipts in the Schools' name. The safekeeping institution shall annually provide a copy of its most recent report on internal controls (Statement of Auditing Standards No. 70, or SAS 70).

REPORTING

The treasurer will present an annual investment assets report that analyzes the status of the current investment portfolio and the individual transactions executed over the last year (note that cash is a distinct asset class). The report will include a listing of individual securities held at the end of the reporting period, realized and unrealized gains or losses resulting from appreciation or depreciation by listing the cost and market value of securities over a one-year duration that are not intended to be held until maturity, average weighted yield to maturity of portfolio on investments as compared to applicable benchmarks, listing of investment by maturity date, and percentage of the total portfolio which each type of investment represents.

<i>Warned:</i> <u>10-20-11</u>	_		
Adopted: <u>11-17-11</u>			